

## Arrowhead Improvements Association 2010 Budget Worksheet

11/22/09

Current Account	TITLE	2005 Actual	2006 Actual	2007 Actual	2008 Actual	2009 Budget	2010 Proposed
<b>INCOME</b>							
410	Member Lot Assessments	251798	285477	308462	337127	370740	400800
413	Property Transfer Fees	5700	5000	2350	1800	1500	1500
415	Interest- Lot Dues	633	294	49	320	250	600
420	Interest- Investments	1986	6030	8651	8387	3700	5500
422	Wildfire Mitigation Grant	28800	7500	19973	22800	26000	20000
430	Design Review Fees	10270	6700	8050	5400	4000	4800
435	Lien, NSF & Other Income	6321	3990	901	1769	1000	1000
439	Waste Disposal Fees	9193	9608	9919	10506	10000	10000
442	Smoke Signal Ads	1370	2205	2180	3315	2200	2937
445	Reserved/Diesel Parking Fees	2000	2310	3100	3060	2500	3000
450	Office Rent Income	na	2400	2400	2600	2400	2400
451	AFPD Lease	na	na	na	na	0	1000
New	AFPD Insurance Reimburse	na	na	na	1388	0	1500
na	combined miscellaneous	1948	125	na	na	na	na
na	Sale of Assets	20700					
<b>TOTAL INCOME</b>		<b>340719</b>	<b>331639</b>	<b>366035</b>	<b>398472</b>	<b>424290</b>	<b>455037</b>
<b>EXPENSES</b>							
<b>ADMINISTRATIVE</b>							
510	Website	1925	177	1168	504	2600	4840
515	Audit	1581	1400	1600	1800	2000	2000
520	Bank Charges	350	433	29	86	100	100
525	Office Supplies	1723	1414	1544	2379	3000	3000
530	Office Equipment (Assets)	58	266	0	455	2000	2000
540	Office Rent	2820	2902	2690	3137	3250	3350
545	Office Equipment Repair	536	608	553	561	800	800
550	Legal	6993	5199	2562	6664	7000	7000
552	Board Expenses	627	990	1638	924	1000	3000
555	Smoke Signals Postage/Supplies	3799	3350	4229	5245	5000	5532
560	Postage	2016	2726	2728	2474	3700	4000
570	Office Salaries	16616	36000	38700	41160	42400	42400
571	Temporary Office Help	na	648	677	665	1500	1500
572	Employee Benefits	na	12400	13000	13600	14008	15000
573	Office Education	na	1000	1000	950	1000	1000

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Account		Actual	Actual	Actual	Actual	Budget	Proposed
575	Mileage Expense	0	105	108	42	200	250
580	Office Telephone	2587	1922	1662	1756	2000	2000
591	Communications Manager	na	na	400	400	1800	1800
592	Design Review Manager	3500	3500	3000	3500	4200	4200
593	Design Review Supplies/Expense	231	561	141	37	400	400
599	Software Maintenance	na	0	853	1240	1200	1300
na	accounting/combined misc	17349	1472	1600	na	na	na
<b>TOTAL ADMINISTRATIVE</b>		<b>62711</b>	<b>77073</b>	<b>79882</b>	<b>87579</b>	<b>99158</b>	<b>105472</b>
<b>UTILITIES</b>							
601	Electric(Equipment Building)	2719	3155	3148	4159	4500	5500
604	Propane (Equipment Building)	1592	1136	19	313	2000	2100
607	Electric (AED cabinet)	na	0	0	600	300	300
609	Water (Equipment Building)	540	555	600	0	720	750
na	combined fire dept	4208	4733	5395	na	na	na
<b>TOTAL UTILITIES</b>		<b>9059</b>	<b>9579</b>	<b>9162</b>	<b>5072</b>	<b>7520</b>	<b>8650</b>
<b>OPERATIONS</b>							
610	Heavy Equipment- Payroll	25448	32509	31906	41030	49000	46500
612	Heavy Equipment- Fuel	16051	10679	13693	29393	20000	15000
613	Heavy Equipment - Lease	na	na	na	na	30000	33000
615	Heavy Equip - Licenses/Permits	482	1189	1218	1195	2200	2200
616	Heavy Equip - Telephone	1039	988	972	967	1000	1000
618	Heavy Equip - Repairs & Maint	8144	12634	6418	16101	12000	16000
620	Road Consultant	na	na	na	na	9000	9000
630	Security Payroll	22541	20794	22430	23285	23175	29500
631	Security Manager	na	na	na	na	3600	4200
635	Security Supplies & Equipment	297	763	1685	1474	1500	2000
640	Security Training	48	0	0	0	200	0
643	Security Telephone	1731	1443	1455	1474	1500	1500
645	Security Uniforms	205	421	0	620	1000	1000
649	Security Licenses/Permits	111	60	15	101	400	400
655	Security Vehicles Repairs/Maint	1055	1879	5970	3274	2000	2000
N/A	Security Snowmobile	7500	7968	8463	8917	0	0
670	Corral Lease	250	800	800	800	800	800
672	Waste Disposal	7995	7977	11670	11984	12000	12500
696	Wildfire Mitigation	53600	15000	37000	45600	52000	40000

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697	Forest Manager	na	500	500	500	1200	1200
new	Grooming	na	na	na	na	na	8000
na	fire dept/misc	6579	2073	887	na	na	na
<b>TOTAL OPERATIONS</b>		<b>153076</b>	<b>117677</b>	<b>145082</b>	<b>186715</b>	<b>222575</b>	<b>225800</b>
<b>MAINTENANCE</b>							
701	Weed Spraying	1604	117	5470	3542	5000	3500
702	Equipment Bldg Maintenance	0	0	0	1549	1500	3500
705	Fish	2677	2714	2932	3113	3000	3500
706	Forest Survey	360	360	0	360	500	0
716	Road Materials	5726	15115	17589	18261	20000	20000
720	Maintenance	3105	1696	157	1239	1000	3000
725	Hazel Lake Study/Repair	1495	800	3576	840	1000	1000
735	Forest Refuse Site	7572	237	124	0	100	5000
na	mag chloride/misc	10326					
<b>TOTAL MAINTENANCE</b>		<b>32865</b>	<b>21039</b>	<b>29848</b>	<b>28904</b>	<b>32100</b>	<b>39500</b>
<b>FINANCIAL</b>							
800	Association Insurance	26728	29625	31545	29431	30900	33000
830	Taxes - Payroll	5253	7069	7775	8453	9269	13000
835	Taxes - Property	396	536	530	828	900	1200
<b>TOTAL FINANCIAL</b>		<b>32377</b>	<b>37230</b>	<b>39850</b>	<b>38712</b>	<b>41069</b>	<b>47200</b>
<b>TOTAL EXPENSES</b>		<b>290088</b>	<b>262598</b>	<b>303824</b>	<b>346982</b>	<b>402422</b>	<b>426622</b>
<b>NET INCOME</b>		<b>50631</b>	<b>69041</b>	<b>62211</b>	<b>51490</b>	<b>21868</b>	<b>28415</b>