

## Arrowhead Improvements Association, Inc Income Statement

	September 2009		YTD	YTD	Annual
	Actual	Budget	Actual	Budget	Budget
<b>Income</b>					
410 · Membership Lot Assessments	6,717.34	30,895.00	279,181.53	278,055.00	370,740.00
413 · Property Transfer Fees	400.00	125.00	1,250.00	1,125.00	1,500.00
415 · Interest - Lot Dues	0.00	20.83	1,164.74	187.51	250.00
420 · Interest - Investments	4,196.10	308.33	7,652.96	2,775.01	3,700.00
422 · Wildfire Mitigation Grant	0.00	4,066.67	22,800.00	36,599.99	48,800.00
430 · Design Review Fees	1,150.00	333.33	3,450.00	3,000.01	4,000.00
435 · Lien Fees, NSF & Other Income	4,000.00	83.33	7,422.13	750.01	1,000.00
439 · Waste Disposal Fees	45.00	833.33	10,233.79	7,500.01	10,000.00
442 · Smoke Signal Ads	190.00	183.33	2,185.00	1,650.01	2,200.00
445 · Reserved Parking Permit	600.00	208.33	1,150.00	1,875.01	2,500.00
447 · Misc. Income (Expense Reimb)	0.00		2,961.00		
450 · Office Rent Income	400.00	200.00	1,800.00	1,800.00	2,400.00
451 · Lease Income - Fire Station	0.00		2,000.00		
499 · Sale of Assets	900.00		900.00		
	<b>18,598.44</b>	<b>37,257.48</b>	<b>344,151.15</b>	<b>335,317.56</b>	<b>447,090.00</b>
<b>Expenses</b>					
<b>Administrative</b>					
510 · Website	862.50	216.67	2,225.00	1,949.99	2,600.00
515 · Audit	0.00	166.67	1,625.00	1,499.99	2,000.00
520 · Bank Charges	0.00	8.33	30.00	75.01	100.00
525 · Office Supplies	0.00	250.00	1,921.26	2,250.00	3,000.00
530 · Office Equipment (Assets)	0.00	166.67	0.00	1,499.99	2,000.00
540 · Office Rent	264.00	270.83	2,416.64	2,437.51	3,250.00
545 · Office Equipment Repair	48.44	66.67	435.96	599.99	800.00
550 · Legal	1,255.00	583.33	4,188.38	5,250.01	7,000.00
552 · Board Expenses	57.29	83.33	961.21	750.01	1,000.00
555 · Smoke Signals Postage/Supplies	64.46	416.67	3,803.81	3,749.99	5,000.00
560 · Postage	196.38	308.33	1,958.48	2,775.01	3,700.00
570 · Office Salaries	3,540.00	3,533.33	31,860.00	31,800.01	42,400.00
571 · Temporary Office Help	63.00	125.00	467.75	1,125.00	1,500.00
572 · Employee Benefits	360.00	1,167.33	10,506.00	10,506.01	14,008.00
573 · Office Education	0.00	83.33	810.00	750.01	1,000.00
575 · Mileage Expense	0.00	16.67	198.00	149.99	200.00
580 · Telephone	152.02	166.67	1,364.96	1,499.99	2,000.00
591 · Communications Manager	150.00	150.00	1,350.00	1,350.00	1,800.00
592 · Design Review Manager	350.00	350.00	3,150.00	3,150.00	4,200.00
593 · Design Review Supplies/Expense	96.48	33.33	236.40	300.01	400.00
595 · Arrowhead Awareness Committee	0.00	50.00	694.35	450.00	600.00
599 · Software Maintenance	0.00	100.00	472.00	900.00	1,200.00
	<b>7,459.57</b>	<b>8,313.16</b>	<b>70,675.20</b>	<b>74,818.52</b>	<b>99,758.00</b>
<b>Utilities</b>					
601 · Electric (Equipment Building)	49.31	375.00	4,735.31	3,375.00	4,500.00
604 · Propane (Equip Building)	0.00	166.67	2,242.67	1,499.99	2,000.00
607 · Electric (AED cabinet)	0.00	25.00	0.00	225.00	300.00
609 · Water - Equipment Building	0.00	60.00	510.00	540.00	720.00
	<b>49.31</b>	<b>626.67</b>	<b>7,487.98</b>	<b>5,639.99</b>	<b>7,520.00</b>

## Arrowhead Improvements Association, Inc Income Statement

	September 2009		YTD	YTD	Annual
	Actual	Budget	Actual	Budget	Budget
<b>Operations</b>					
610 · Heavy Equipment -Payroll	3,150.00	4,083.33	34,720.00	36,750.01	49,000.00
612 · Heavy Equipment - Fuel	0.00	1,666.67	11,003.08	14,999.99	20,000.00
613 · Heavy Equipment - Lease	2,697.35	2,500.00	21,578.80	22,500.00	30,000.00
615 · Heavy Equip - Licenses/Permits	0.00	183.33	0.00	1,650.01	2,200.00
616 · Heavy Equipment Telephone	85.66	83.33	767.01	750.01	1,000.00
618 · Heavy Equip - Repairs & Maint	1,759.83	1,000.00	13,460.48	9,000.00	12,000.00
620 · Road Consultant	1,303.50	750.00	7,309.75	6,750.00	9,000.00
630 · Security Payroll	1,752.43	1,931.25	16,505.72	17,381.25	23,175.00
631 · Security Manager	300.00	300.00	2,700.00	2,700.00	3,600.00
635 · Security Supplies & Equipment	76.61	125.00	547.06	1,125.00	1,500.00
640 · Security Training	0.00	16.67	550.00	149.99	200.00
643 · Security Telephone	153.65	125.00	1,258.28	1,125.00	1,500.00
645 · Security Uniforms	0.00	83.33	410.60	750.01	1,000.00
649 · Security Licenses/Permits	0.00	33.33	0.00	300.01	400.00
655 · Security Vehicle Repairs/Maint	65.37	166.67	1,712.93	1,499.99	2,000.00
670 · Corral Lease	0.00	66.67	800.00	599.99	800.00
672 · Waste Disposal	0.00	1,000.00	9,587.20	9,000.00	12,000.00
680 · Fire Dept - Repair & Maintenance	0.00		997.43		
696 · Wildfire Mitigation	0.00	4,333.33	52,000.00	39,000.01	52,000.00
697 · Forest Manaager	100.00	100.00	900.00	900.00	1,200.00
	<b>11,444.40</b>	<b>18,547.91</b>	<b>176,808.34</b>	<b>166,931.27</b>	<b>222,575.00</b>
<b>Maintenance</b>					
701 · Weed Spraying	0.00	416.67	2,620.00	3,749.99	5,000.00
702 · Equipment Building Maintenance	262.03	125.00	445.02	1,125.00	1,500.00
705 · Fish	0.00	250.00	3,278.75	2,250.00	3,000.00
706 · Forest Survey	0.00	41.67	0.00	374.99	500.00
716 · Road Materials	10,354.31	1,666.67	19,829.66	14,999.99	20,000.00
720 · Maintenance	1,311.17	83.33	1,387.55	750.01	1,000.00
725 · Hazel Lake Repair	0.00	83.33	0.00	750.01	1,000.00
735 · Forest Refuse Site	0.00	8.33	0.00	75.01	100.00
	<b>11,927.51</b>	<b>2,675.00</b>	<b>27,560.98</b>	<b>24,075.00</b>	<b>32,100.00</b>
<b>Financial</b>					
800 · Association Insurance	937.00	2,575.00	31,643.25	23,175.00	30,900.00
830 · Taxes - Payroll	790.44	772.42	7,982.08	6,951.74	9,269.00
835 · Taxes - Property	0.00	75.00	946.52	675.00	900.00
	<b>1,727.44</b>	<b>3,422.42</b>	<b>40,571.85</b>	<b>30,801.74</b>	<b>41,069.00</b>
<b>Total Expenses</b>	<b>32,608.23</b>	<b>33,585.16</b>	<b>323,104.35</b>	<b>302,266.52</b>	<b>403,022.00</b>
<b>Net Income</b>	<b>\$ (14,009.79)</b>	<b>\$ 3,672.32</b>	<b>\$ 21,046.80</b>	<b>\$ 33,051.04</b>	<b>\$ 44,068.00</b>
<b>Capital Expenditures</b>					
840 · Parking Lot Bathroom	0.00	166.67	0.00	1,499.99	\$2,000.00
841 · Capital Equipment	0.00	833.33	9,982.51	7,500.01	\$10,000.00
843 · Security Vehicle	0.00	1,333.33	19,882.04	12,000.01	\$16,000.00
<b>Net Income after capital expenditures</b>	<b>\$ (14,009.79)</b>	<b>\$ 1,338.99</b>	<b>\$ (8,817.75)</b>	<b>\$ 12,051.03</b>	<b>\$ 16,068.00</b>