

2027 Proposed Budget**Arrowhead Improvements Association, Inc.**

Account Name	2027 Proposed Budget	2026 Budget
INCOME		
Dues	549,780.00	\$ 533,120.00
Transfer Fee Income	4,900.00	2,800.00
Penalties/Interest	500.00	1,000.00
Investment Income/Dividends	35,000.00	32,000.00
Lease of Commercial Lots	900.00	900.00
Design Review Fees	2,500.00	2,500.00
Waste Disposal Fees	2,100.00	2,100.00
Smoke Signal Ads	3,000.00	2,000.00
Reserved Parking Permits	7,200.00	8,000.00
Fire Station Lease	1,000.00	1,000.00
Miscellaneous Income	449.00	500.00
Total Operating Income	607,329.00	585,920.00
EXPENSE		
Administration		
AIA Accountant	32,000.00	33,120.00
AIA Accountant Supplies	4,000.00	4,000.00
Quickbooks Software and On-line Pmt Fees	17,000.00	16,000.00
External Accountant	3,500.00	3,500.00
Tech Support	3,000.00	-
Income Tax	1,000.00	-
Legal Fees & Expenses	25,000.00	15,000.00
Meetings/Board Expenses	1,000.00	1,000.00
Ballot Election	3,000.00	3,000.00
Bank Charges	200.00	200.00
Total Administration Expense	89,700.00	75,820.00
AIA Managers		
Communications Manager Salary	18,500.00	16,050.00
Website Fees and Services	1,500.00	1,500.00
Technical Support	-	3,000.00
Design Review Manager Salary	5,200.00	4,200.00
Design Review Supplies	300.00	400.00
Design Review Mileage	300.00	400.00
Forest Manager Salary	47,000.00	25,880.00
Forest Manager Mileage	-	350.00
Total AIA Managers Expense	72,800.00	51,780.00
Heavy Equipment Operations		
Payroll	60,000.00	65,200.00
Fuel	22,000.00	25,000.00
Licenses	-	2,000.00
Equipment Repairs & Maintenance	25,000.00	25,000.00
Supplies	1,000.00	1,000.00
Total Heavy Equipment Expenses	108,000.00	118,200.00

Account Name	2027 <i>Proposed Budget</i>	2026 Budget
Outreach		
Payroll	54,000.00	48,700.00
Equipment Repairs & Maintenance	4,300.00	4,500.00
Technical Support	-	1,000.00
Equipment Purchases & Supplies	4,000.00	4,000.00
Uniforms	500.00	500.00
Licenses	700.00	700.00
Telephone	800.00	2,000.00
Total Patrol Expenses	64,300.00	61,400.00
Building Expenses		
Electric	9,000.00	13,000.00
Propane	5,000.00	7,000.00
Water	980.00	980.00
Firehouse Utilities	3,000.00	2,500.00
Maintenance	2,000.00	2,000.00
Total Building Expenses	19,980.00	25,480.00
Maintenance of Common Areas		
Forest Management	39,000.00	30,100.00
Weed Control	10,000.00	8,000.00
Fish for Flint Lakes	6,000.00	6,000.00
Waste Disposal	17,000.00	17,000.00
Road Materials	51,000.00	44,000.00
Hazel Lake Electric	450.00	450.00
Signs and Misc.	3,500.00	3,500.00
Total Maintenance of Common Areas	126,950.00	109,050.00
Taxes, Insurance & Employee Expenses		
Property Taxes	1,500.00	1,500.00
Payroll Taxes	18,100.00	16,000.00
Insurance (<i>Liability/Umbrella/D&O/Crime/Structure/Equip/Vehicles/Volunteers Accident Workers Comp/Unemployment</i>)	45,000.00	50,000.00
Employee Benefits	-	9,400.00
Donations AVFD	999.00	999.00
Total Taxes, Insurance & Employee Expenses	65,599.00	77,899.00
Total Operating Expense	547,329.00	519,629.00
Capital Reserve Fund Transfer	60,000.00	65,000.00
Total Operating Income	607,329.00	585,920.00
Total Operating and Capital Transfer Expense	607,329.00	584,629.00
NOI - Net Operating Income	-	\$ 1,291.00